

**BUDGET
OF
NORTHWEST SCHOOL DISTRICT**

*Jefferson County Missouri
(Prior to final assessed valuation, budget hearing)*

Fiscal Year
Beginning July 1, 2017
Ending June 30, 2018

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Dawn Douglas, Coordinator of Financial Services

Report Issued by the School District's Chief Operating Officer's Office

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Introductory Section

BUDGET MESSAGE

Superintendent of Schools

After unsuccessfully seeking additional funding through a tax levy increase in the Spring of 2015, District Leadership identified four priorities to focus the District's financial future. These priorities included the following:

1. Develop a balanced Budget
2. Re-establish a capital projects budget of \$500,000
3. Increase the amount of technology available for instructional use
4. Establish a more predictable and affordable salary structure for staff.

These priorities continue to provide the direction of the District's financial focus.

As in past years the District has utilized reductions in staffing, identifying additional efficiencies, and cost savings created when replacing retiring staff with less experienced new staff to generate savings. These savings were then used to allow for changes in the 2017-2018 Budget when compared to the 2016-2017 Budget.

The District preliminary budget for the 2017-2018 school years was developed to be balanced in the area of operations; however the budget presented has a planned deficit spend in capital projects. This planned deficit spend will be approximately \$1.2 million and will be designated to match the federal grant awarded to the District to build a storm shelter/gymnasium on our High Ridge Elementary campus. The Board has passed a resolution that would allow the District to "pay" itself back through the use of Bond funds or other loan options in the event it makes sense for the District to do so.

In addition to the federal grant match the Capital project budget presented allocates \$500,000 to fund capital projects. This amounts to approximately \$0.50 per square foot of District facilities and is only acceptable provided the District continues to utilize Bond Issues to create additional funding for large projects.

Technology was also addressed through the 2016-2017 Budget process. District leadership allocated \$450,000 for technology acquisition for Chromebooks to be deployed to all High School students. The Preliminary budget also includes a \$450,000 allocation for technology acquisition. These funds will be utilized once again to purchase Chromebooks for student use. The deployment of Chromebooks is scheduled for Middle School students for 2017-2018 school year. This is year two of a four year plan to deploy Chromebooks to all District students.

In the area of staff compensation the District took steps to make staff compensation increases more affordable and predictable over the last two years. This was accomplished by adjusting the District salary schedules and then reaching a two year salary agreement with staff ending in 2017. These adjustments resulted in a structure of smaller annual increases, but improved both beginning and ending salaries. The Preliminary Budget includes further improvements for staff including a \$400 increase to the base salary, step advancement and track movement for all eligible staff, and improvement of the extra-duty compensation schedule. This resulted in approximately \$950,000 in additional spend funded through the reductions identified as well as some additional concessions by staff. These improvement were part of a tentative agreement reached with staff and presented to the Board in June.

PRESENTATION MESSAGE

From the Chief Operating Officer

The school budget is an instrument that provides an expenditure and revenue plan for the direction of financial operations of the District. It provides an outline of the probable expenditures and anticipated revenues. The budget was developed after a detailed review of revenue and expenditure items were conducted. The budget process is comprised of the following phases – planning, preparation, summarization of the information and implementation.

Budget Planning:

Budget planning for 2017-2018 began a few months ago with a review of revenue and expenditure accounts. In the spring, we requested all program managers to review their program budgets to examine the potential for creating any savings moving forward. The District also analyzed the potential needs of the various programs in terms of expansion and any potential budgetary increases. When reviewing this budget, please keep in mind that the district established four ongoing priorities when establishing and maintaining the annual budget: Competitive salaries and benefits to retain and attract quality staff; Increasing instructional technology for our students; Maintaining a \$500,000 annual maintenance budget for addressing capital projects and the district's long term facilities plan; and balancing the annual operating budget. The district will continue to budget according to these priorities and when necessary, make the appropriate budget cuts throughout the fiscal year.

Expenditures for the preliminary budget were calculated based on the 2016-2017 amended budget amounts and adding the costs for known increases and decreases to transportation, utilities, liability and workers comp insurance, employee steps and reductions through employee attrition. This budget was also built with a 0% increase for health insurance with minimal plan design changes.

Budget Preparation:

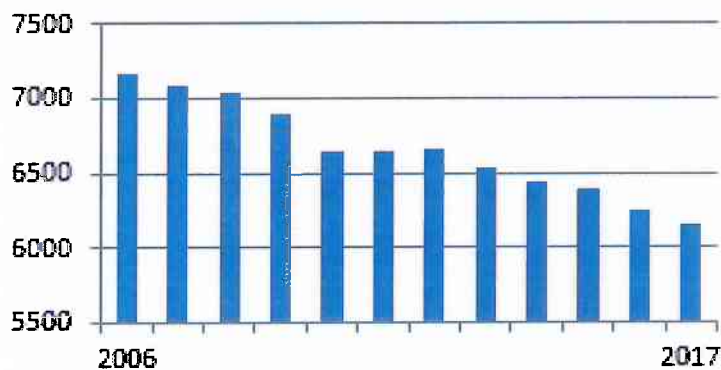
Projections of membership, average daily attendance, assessed valuation, and other State and Federal revenue were completed. The foundation formula 2017-2018 was estimated using the Weighted Average Daily Attendance (WADA) of 6,248.4419, State Adequacy Target of \$6,241 and final 2005-2006 state funds of \$26,801,216 for our District. This estimate of 2017-2018 state funds includes an estimated Weighted Average Daily Attendance based on our best three year WADA from 2015-2016 (5,893.5281) with an estimate of our 2017 summer school WADA. At this point our WADA is continuing to decrease slightly, resulting in annual decreases in our revenues from the State formula.

State Formula Projection:

Fiscal Year	WADA	Formula Allocation
2013-2014	6,798.7489	\$25,516,529
2014-2015	6,550.2649	\$25,495,637
2015-2016	6,455.9109	\$26,105,075
2016-2017	6,403.6228	\$26,037,163
Projected		
2018-2019	6299.0466	\$25,297,571

District Enrollment Chart:

District enrollment has continued to decline resulting in decreasing WADA which affects the state formula funding calculation resulting in less revenue. Please also note that the district has remained fiscally responsible throughout the declining enrollment and has continued to reduce positions through attrition.



Enrollment

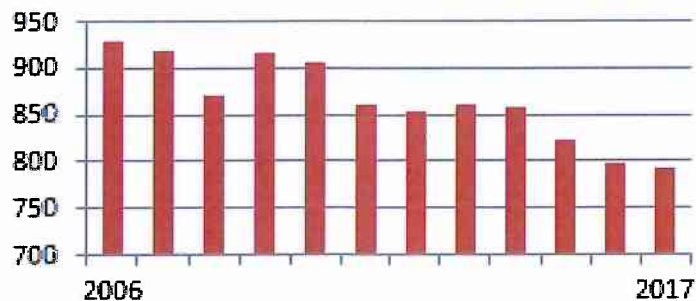


14.26%

Staffing



14.84%

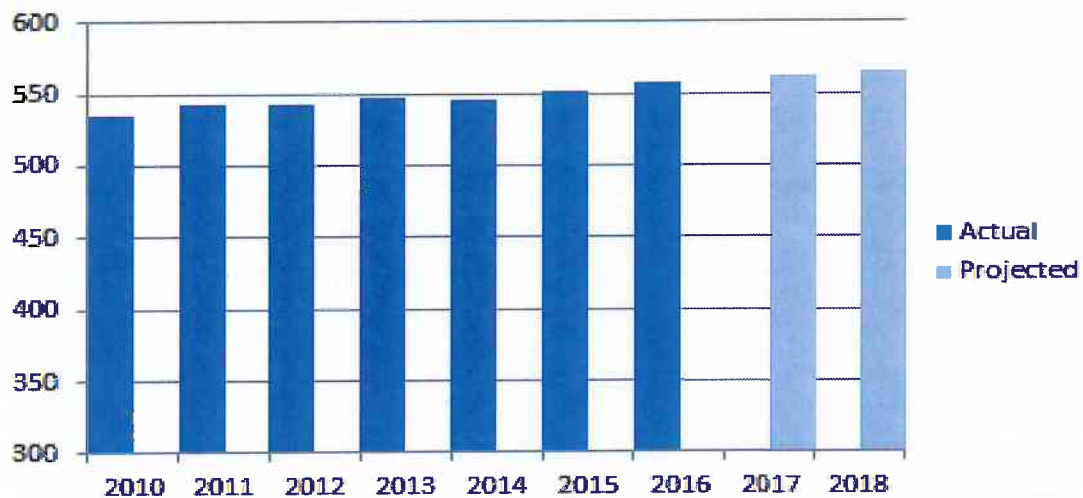


District Attendance Chart:

School	2017	2016	2015	2014	2013
BWE	95.29%	95.68%	95.72%	95.70%	95.61%
CSE	95.68%	95.83%	95.58%	95.10%	95.56%
HRE	95.70%	95.57%	95.15%	92.80%	95.51%
HSE	94.98%	95.38%	95.44%	93.00%	95.07%
MGE	94.88%	95.62%	95.36%	94.50%	94.26%
MES	95.62%	96.02%	95.41%	92.20%	95.58%
NHS	94.74%	94.72%	94.08%	83.20%	94.26%
VMS	94.56%	95.44%	95.39%	92.70%	95.36%
WMS	94.75%	95.18%	95.48%	92.50%	94.90%

Historical Assessed Value:

Assessed Valuation



Budget Summary:

The proposed budget for the year begins July 1, 2017 and includes \$70,140,115 in revenues and \$70,911,033 in expenditures.

The preliminary budget will continue to focus on the four priorities established by the Board of Education:

1. Presenting a balanced budget
2. Technology for students
3. Salaries and Benefits
4. Maintaining a Capital Projects budget

The 2017-2018 budget will include the addition of a SEMA shelter/High Ridge Elementary gym project which will be partially funded through a federal grant match. This project will call for the District to match the Federal grant award as well as cover the cost of the square footage increase in order to convert the safe room into a gymnasium. The 2017-2018 budget will include this project as a one-time expenditure and thus reflect a decrease to the overall fund balance. This one time expenditure will be approximately \$1.1 million and the projected end fund balance will be 21%. This project is part of the Northwest R-1 long range facilities plan.

Our Revenues are currently projected to be less than our 2016-2017 revenues. This will be a direct result of an approximate decrease to the District's weighted average daily attendance. Based on a decrease of ADA (avg. of student enrollment and attendance) of approximately 173, the District is projected to receive \$700,000 less for the 2017-2018 school year. The District is currently budgeting a 1% increase to the District's overall assessed valuation and a 97.4% local tax collection. This is conservative and has been the District's practice for many years. We will track the local tax collections and amend the budget in November to include the Board of Equalization's assessed valuation as well as the 17-18 tax rate. The current CPI for the 2017-2018 fiscal year is 2.0%.

Understanding that the District's revenues are declining, the only way to address increased expenditures is to evaluate existing expenditures and make reductions. The District's greatest expense every year is salaries and benefits. This year the District will have 15 certified staff and 11 classified staff retiring. Of those 26 positions, the District is not replacing 6 of them. The District will also see a significant savings through the reduction of a Literacy Coach position of \$84,000 as well as an Administrative Structure change that will save \$88,000. The district has also managed the employee health plan exceptionally well and for the third consecutive year we will experience a 0% increase.

The Preliminary budget will include approximately \$450,000 for chromebooks as the District implements E-Learning at the Middle School. Last year, NHS implemented E-Learning and the District will look to continue implementation to the Elementary Schools in 2018-2019.

The Preliminary Budget includes a step for all classified and certified District employees and track advancement for all eligible employees. Through the IBN process it was determined that

an additional \$400 will be added to the base as well as the adoption of a new extra duty salary schedule.

Budget Implementation:

The budget is not a static document, but a working document that changes through Board approved amendments as actual financial data changes. A budget revision will be presented in the fall following the official 2017 assessed valuation and tax rate hearing. Further, new total salaries will be determined after all vacant positions are filled. Amendments will also be made to include all additional revenue and expenditure changes.

Expenditures are monitored during the fiscal year to ensure that they do not exceed authorized amounts and that they are used for intended purposes. Per state statute 67.040, increases in expenditures over budgeted amounts must be amended by formal board resolution. Therefore, expenditure budget amounts will be presented to the Board of Education as necessary. The budget will be amended to include expenditure items related to additional needs and changes in revenue and expenditure estimates.

Financial Section

NORTHWEST SCHOOL DISTRICT							
ESTIMATED REVENUE BY FUND AND BY OBJECT 2017-2018							
Tax Rate:	3.8060		0.5900		0.1500		4.5460
Amended Budget	Operating Fund	Teachers Fund	Debt Services Fund	Cap Project Fund	Total All Funds	Amended 2016-2017 Budget	
5111 Current Taxes	19,883,570	0	3,082,761	783,754	23,750,085	23,618,672	
5112 Delinquent Taxes	1,267,280	0	207,240	49,674	1,524,194	1,515,760	
5113 Sch Dist Trust Fund (Prop C)	0	6,070,563	0	0	6,070,563	6,070,563	
5114 Intangible Tax	0	0	0	48,639	48,639	48,639	
5115 M & M Surcharge Tax	0	0	0	189,865	189,865	189,865	
5116 In Lieu of Taxes	0	0	0	0	0	0	
5140 Earnings On Investments	350,000	0	51,000	14,000	415,000	415,000	
5143 Premium on Bonds Sold	0	0	0	0	0	0	
5150-5164 Food Service Program	500,000	0	0	0	500,000	475,770	
5165 Food Service Non-Program	510,000	0	0	0	510,000	530,030	
5170 Student Activities	896,500	0	0	75,000	971,500	971,500	
5181 School Aged Child Care/Preschool	525,000	0	0	0	525,000	525,000	
5191 Rental Fees	6,000	0	0	0	6,000	6,000	
5195 Prior Year Adjustments	0	0	0	0	0	0	
5198 Other Local	116,900	0	0	0	116,900	116,900	
5199 Local - Subtotal	\$24,055,250	\$6,070,563	\$3,341,001	\$1,160,932	\$34,627,746	\$34,483,699	
5211 Fines, Escheats, Etc.	0	64,349	0	0	64,349	64,349	
5221 State Assessed Utilities	1,414,105		219,244	55,739	1,689,088	1,689,088	
5237 Other County Revenue	0	0	0	0	0	0	
5299 County - Subtotal	\$1,414,105	\$64,349	\$219,244	\$55,739	\$1,753,437	\$1,753,437	
5311 Basic Formula	0	22,526,778	0	0	22,526,778	23,506,339	
5312 Transportation	950,000	0	0	0	950,000	718,635	
5313 Exceptional Pupil	0	0	0	0	0	0	
5314 ECSE	1,595,826	0	0	0	1,595,826	1,595,826	
5315 Remedial Reading	0	0	0	0	0	0	
5316 Gifted	0	0	0	0	0	0	
5318 Free & Reduced Lunch/At Risk	0	0	0	0	0	0	
5319 Classroom Trust Fund	0	2,770,793	0	0	2,770,793	2,530,824	
5324 Educational Screening Prog/PAT	85,000	0	0	0	85,000	85,000	

NORTHWEST SCHOOL DISTRICT									
ESTIMATED REVENUE BY FUND AND BY OBJECT 2017-2018									
Tax Rate:	3.8060		0.5900	0.1500		4.5460			
Amended Budget	Operating Fund	Teachers Fund	Debt Services Fund	Cap Project Fund	Total All Funds	Amended 2016-2017 Budget			
5331 Foreign Insurance (Textbook)	0	0	0	0	0	0			
5332 Vocational/Technical Aid	0	0	0	0	0	0			
5333 Food Service - State	19,892	0	0	0	19,892	19,892			
5334 Fair Share (Cigarette Tax)	0	0	0	0	0	0			
5351 Handicapped Census	0	0	0	0	0	0			
5358 Safe School Initiative Grant	0	0	0	0	0	0			
5359 Vocational Enhancement Grant	0	0	0	42,000	42,000	42,000			
5366 DNR Loan	0	0	0	0	0	0			
5372 SEMA Grant Funds				832,197	832,197	0			
5381 Special Ed - SDSF	100,000	0	0	0	100,000	124,803			
5382 MPP Grant Preschool	0	0	0	0	0	0			
5398 Other State	1,316	0	0	0	1,316	1,316			
5399 State - Subtotal	\$2,752,034	\$25,297,571	\$0	\$874,197	\$28,923,802	28,624,635			

NORTHWEST SCHOOL DISTRICT							
ESTIMATED REVENUE BY FUND AND BY OBJECT 2017-2018							
Tax Rate:	3.8060		0.5900	0.1500		4,5460	
Amended Budget	Operating Fund	Teachers Fund	Debt Services Fund	Cap Project Fund	Total All Funds	Amended 2016-2017 Budget	
5412 Medicaid	75,000	0	0	0	75,000	75,000	
5422 Federal Budget Stimulation ARRA	0	0	0	0	0	0	
5424 Federal Budget Stimulation Govt Services	0	0	0	0	0	0	
5425 Federal Education Jobs Fund - Classroom Trust Fund	0	0	0	0	0	0	
5427 Vocational Aid, Carl Perkins	3,800	0	0	0	3,800	3,800	
5437 IDEA Grants (High Needs)	45,000	0	0	0	45,000	45,000	
5441 Ind With Disability Ed Act	1,500,000	0	0	0	1,500,000	1,320,902	
5442 ECSE Federal	0	0	0	0	0	0	
5445 School Lunch Program	1,090,000	0	0	0	1,090,000	1,087,320	
5446 School Breakfast	385,000	0	0	0	385,000	385,000	
5447 Special Milk	0	0	0	0	0	0	
5451 Title I - ESEA	0	1,104,735	0	0	1,104,735	1,104,735	
5456 Title I - ARRA	0	0	0	0	0	0	
5455 Title V - ESEA	0	0	0	0	0	0	
5457 Title I School Improvement ARRA	0	0	0	0	0	0	
5461 Title IV Drug Free Schools	0	0	0	0	0	0	
5462 Title III	11,906	0	0	0	11,906	11,906	
5465 Title II	250,000	0	0	0	250,000	200,000	
5466 Title II D	0	0	0	0	0	0	
5467 Title I Homeless ARRA	0	0	0	0	0	0	
5468 Title II D ARRA	0	0	0	0	0	0	
5493 IDEA - ARRA	0	0	0	0	0	0	
5494 ECSE ARRA	0	0	0	0	0	0	
5499 Federal - Subtotal	\$3,360,706	\$1,104,735	\$0	\$0	\$4,465,441	\$4,233,663	
5611 Sale of Bonds	0	0	0	0	0	0	
5631 Net Insurance Recovery	0	0	0	0	0	0	
5651 Sale of Property	0	0	0	0	0	0	
5691 Other Non-Current Revenue	0	0	0	0	0	0	
5692 Bond Refunding	0	0	0	0	0	0	

NORTHWEST SCHOOL DISTRICT						
ESTIMATED REVENUE BY FUND AND BY OBJECT 2017-2018						
Tax Rate:	3.8060		0.5900	0.1500		4.5460
Amended Budget	Operating Fund	Teachers Fund	Debt Services Fund	Cap Project Fund	Total All Funds	Amended 2016-2017 Budget
5699 Other Revenue - Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
5811 Tuition from Other Districts	0	322,200	0	0	322,200	346,200
5830 Contracted Educational Services	0	24,954	0	0	24,954	24,954
5841 Transportation from Other LEAs	22,535	0	0	0	22,535	22,535
5843 Early Childhood Transportation	0	0	0	0	0	0
5898 Subtotal - Receipts Other	\$22,535	\$347,154	\$0	\$0	\$369,689	\$393,689
5899 Total Revenue	\$31,604,630	\$32,884,372	\$3,560,245	\$2,090,868	\$70,140,115	\$69,489,123
	31604630	32884372	3560245	2090868	70140115	69489123

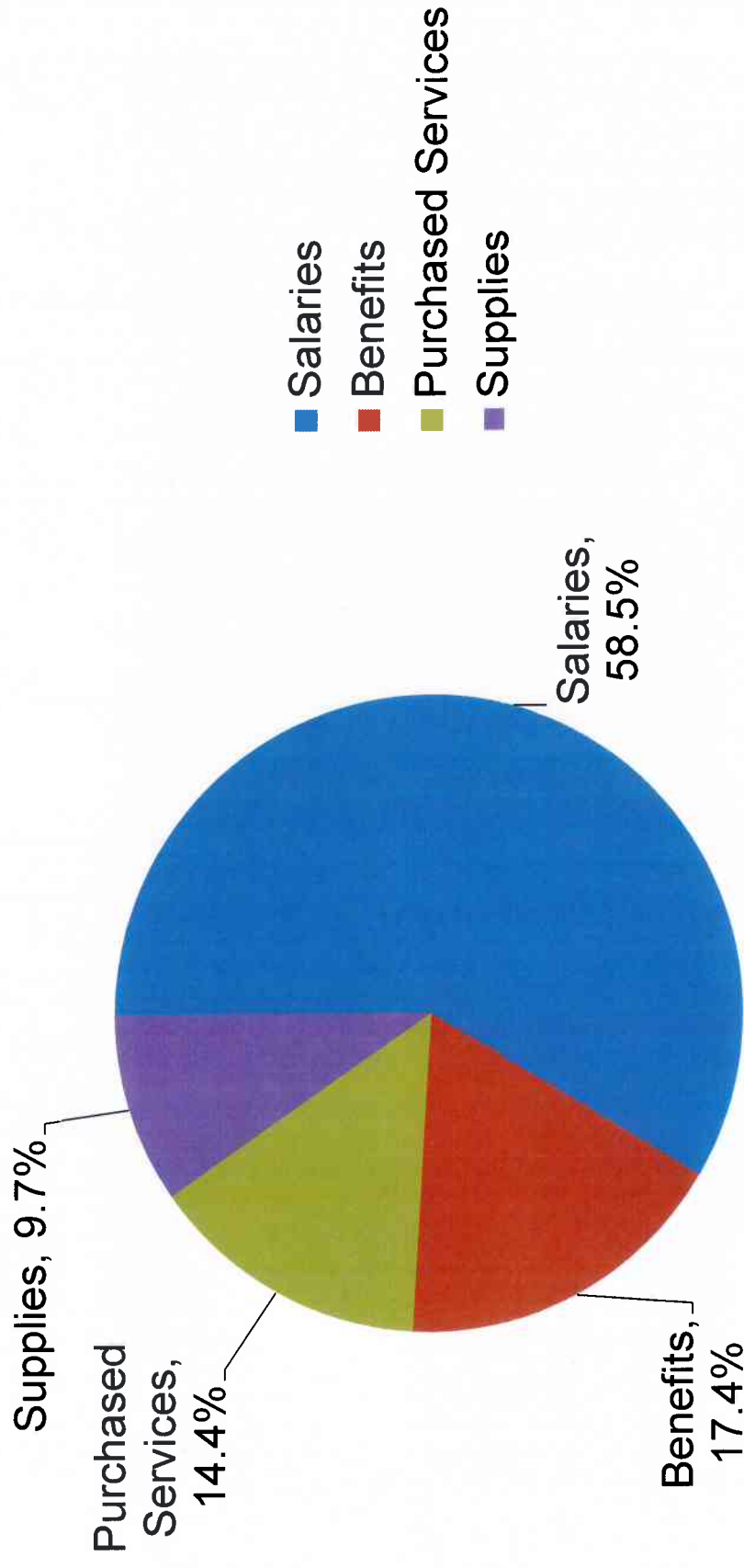
NORTHWEST SCHOOL DISTRICT									
ANTICIPATED EXPENDITURES BY FUND AND BY FUNCTION FOR 2017-2018									
	General (Incidental) Fund	Teachers Fund	Debt Service Fund	Capital Projects Fund	Preliminary 2016-2017	Amended Total	+ (-)		
INSTRUCTION									
1110 Elementary	626,118	11,007,153		11,726	11,644,997	11,530,207			(114,790)
1130 Middle School	139,969	5,162,922		8,000	5,310,891	5,489,193			178,302
1150 High School	465,534	7,064,359		57,050	7,586,943	7,652,598			66,655
1191 Summer School	1,178,707	493,146			1,671,853	1,635,602			(36,251)
1210 Gifted	18,000	264,836			282,836	284,336			1,500
1220 Special Education	2,597,353	5,604,095		4,750	8,206,198	8,077,640			(128,558)
1250 Title I	221,562	1,027,839			1,249,401	1,395,915			146,514
1280 Early Childhood Special Education	516,818	888,642			1,405,460	1,405,460			-
1300 Vocational Instruction	2,844	418,924			421,768	421,768			-
1400 Student Activities	814,562	1,514			816,076	952,276			136,200
1911 Tuition Other District in State		150,376			150,376				(150,376)
1920 Area Voc School Fees		108,000			108,000	108,000			-
1930 Tuition Sev Handicapped		140,000			140,000	100,000			(40,000)
1940 Contracted Ed Services		5,700			5,700	156,076			150,376
1999 Total Instruction	\$6,581,467	32,337,506	\$0	\$81,526	39,000,499	39,209,071			208,572
SUPPORT SERVICES									
2110 Attendance	98,491				98,491	98,491			-
2120 Guidance	91,847	1,188,042			1,279,889	1,254,489			(25,400)
2130 Health Services	673,662	13,110		3,500	690,272	690,903			631
2210 Improvement of Instruction	50,258	250,574			300,832	314,374			13,542
2214 Professional Development	226,587	123,504			350,091	266,218			(83,873)
2221 Media Services	111,315	710,945			822,260	853,584			31,324
2225 Instructional Related Technology	897,062	109,052		347,752	1,353,866	1,368,816			14,950
2310 Board of Ed Services	372,596				372,596	388,100			15,504
2320 Executive Administration	821,757	1,054,888		97	1,876,742	2,293,712			416,970
2330 Administrative Technology	742,335	13,940		105,800	862,075	836,324			(25,751)
2400 Building Level Admin	940,392	2,272,945			3,213,337	3,212,129			(1,208)
2540 Operation of Plant	6,216,683	-		531,512	6,748,195	6,688,442			(59,753)
2551 Pupil Trans Contracted	3,229,399				3,229,399	3,135,399			(94,000)
2553 Handicapped Transportation	1,181,071				1,181,071	1,147,071			(34,000)
2559 Transportation - ECSE	532,000				532,000	442,000			(90,000)
2561 Food Services	2,707,977			155,000	2,862,977	2,832,185			(30,792)

NORTHWEST SCHOOL DISTRICT							
ANTICIPATED EXPENDITURES BY FUND AND BY FUNCTION FOR 2017-2018							
	General (Incidental) Fund	Teachers Fund	Debt Service Fund	Capital Projects Fund	Preliminary 2016-2017	Amended Total	+ (-)
INSTRUCTION							
2633 Public Info Serv	3,599	3,420			7,019	7,019	-
2998 Total Support Services	18,897,031	5,740,420	-	1,143,661	25,781,112	25,829,256	48,144
2999 Total Instruction & Support	\$25,478,498	38,077,926	\$0	\$1,225,187	\$64,781,611	65,038,327	\$256,716
3000 Community Services (inc Preschool)	553,328	31,504		2,500	587,332	614,858	(27,526)
4030 Fac Aquis & Construction				1,664,395	1,664,395	133,182	1,531,213
5100 Principal			2,765,000	130,000	2,895,000	2,685,000	210,000
5200 Interest			943,170	33,775	976,945	1,072,170	(95,225)
5300 Fees			5,000	750	5,750	11,492	(5,742)
5999 Other					-		
9998 Total Non-Instructional	\$553,328	\$31,504	\$3,713,170	\$1,831,420	6,129,422	4,516,702	1,612,720
9999 Grand Total Expenditures	\$26,031,826	38,109,430	\$3,713,170	\$3,056,607	\$70,911,033	69,555,029	1,869,436

**NORTHWEST SCHOOL DISTRICT
SUMMARY OF BALANCES**

	Revised Budget				
	<u>General Fund</u>	<u>Special Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total of All Funds</u>
Beginning Balance (Amended Budget)	14,305,002		4,271,598	200,000	18,776,600
Revenues	31,604,630	32,884,372	3,560,245	2,090,868	70,140,115
Expenditures	26,031,826	38,109,430	3,713,170	3,056,607	70,911,033
Transfers	(6,336,871)	5,225,058	-	1,111,813	-
Ending Balance	13,540,935	-	4,118,673	346,074	18,005,682
	21.1%				

Breakdown of Expenditures from “Operating Funds”



NORTHWEST R-I SCHOOL DISTRICT BUDGETTHREE YEAR COMPARISON

Preliminary Budget		GENERAL FUND			TEACHERS FUND		
	17/18 Budget	16/17 Estimate	15/16 Actual	17/18 Budget	16/17 Estimate	15/16 Actual	
LOCAL REVENUE							
CURRENT & DELINQUENT TAXES	21,150,850	21,033,819	21,890,988				
PROPOSITION C				6,070,563	6,070,563	6,082,742	
FINANCIAL INSTITUTION TAXES							
M & M SURCHARGE							
IN LIEU OF TAX							
INTEREST EARNINGS	350,000	350,000	376,383	-		11,381	
FOOD SERVICE PROGRAM	500,000	475,770	522,147				
FOOD SERVICE NON-PROGRAM	510,000	530,030	507,164				
STUDENT ACTIVITIES	896,500	896,500	1,177,982				
FACILITY RENTAL REVENUE	6,000	6,000	5,009				
SCHOOL AGED CHILD CARE	525,000	525,000	596,097				
OTHER LOCAL	116,900	116,900	178,608				
LOCAL SUBTOTAL	24,055,250	23,934,019	25,254,378	6,070,563	6,070,563	6,094,123	
COUNTY REVENUE							
FINES, FORFEITURES, ETC...				64,349	64,349	80,150	
STATE ASSESSED UTILITIES	1,414,105	1,414,105	1,350,063				
OTHER COUNTY REVENUE				-	-	-	
COUNTY SUBTOTAL	1,414,105	1,414,105	1,350,063	64,349	64,349	80,150	
STATE REVENUE							
BASIC FORMULA				22,526,778	23,506,339	23,512,696	
TRANSPORTATION	950,000	718,635	983,938				
EXCEPTIONAL PUPIL							
ECSE	1,595,826	1,595,826	1,127,179				
REMEDIAL READING							
GIFTED							
FREE & REDUCED/ AT RISK							
CLASSROOM TRUST FUND				2,770,793	2,530,824	2,482,644	
EDUCATIONAL SCREENING (PAT)	85,000	85,000	85,162				
FOREIGN INSURANCE (TEXTBOOKS)							
VOCATIONAL TECH	-	-	19,584				
FOOD SERVICE STATE	19,892	19,892	19,523				
FAIR SHARE (CIGARETTE TAX)							
EXCELL IN EDUCATION (Incen. Grant)							
HANDICAPPED CENSUS							
STATE VIDEO TAX							
A+ SCHOOL GRANT (State reimb.)							
SAFE SCHOOLS GRANT							
EXTRAORDINARY COST - SPEC ED	100,000	124,803	164,931				
MPP GRANT PRESCHOOL	-	-					
VOCATIONAL ENHANCEMENT							
SACC GRANT							
EMINTS GRANT							
OTHER STATE REVENUE	1,316	1,316	2,067				
STATE SUBTOTAL	2,752,034	2,545,472	2,402,384	25,297,571	26,037,163	25,995,340	
FEDERAL REVENUE							
MEDICAID	75,000	75,000	100,803				
STATE FORMULA STABILIZATION FUND							
TRANSPORTATION ARRA							
CONSOLIDATED WORKS/IDEA GRANTS	45,000	45,000	50,636				
INDIVIDUALS WITH DISABILITIES ACT	1,500,000	1,320,902	1,410,381				
PERKINS VOCATIONAL	3,800	3,800	5,000				
ECSE FEDERAL	-	-	155,995				
FOOD SERVICE	1,475,000	1,472,320	1,479,039				
FED.ED. JOBS FUND-CLASSROOM TRUST							
TITLE I				1,104,735	1,104,735	1,096,839	
EDUC. FOR DISADVANTAGED ARRA							
SCHOOL IMPROVEMENT ARRA							
TITLE V							
GOALS 2000							
TITLE IV DRUG FREE SCHOOL ACT							
TITLE III	11,906	11,906	11,058				
EDUCATION OF HOMELESS							
TITLE II	250,000	200,000	273,365				
TITLE II - D							
TITLE I - ARRA							
HOMELESS ED - ARRA							
TITLE II D - ARRA							
IDEA - ARRA							
OTHER FEDERAL							
FEDERAL SUBTOTAL	3,360,706	3,128,928	3,486,277	1,104,735	1,104,735	1,096,839	
SALE OF PROPERTY							
INSURANCE RECOVERY							
TRANSPORTATION FROM OTHER LEAS	22,535	22,535	36,127				
EARLY CHILDHOOD TRANSPORTATION				24,954	24,954	12,575	
CONTRACTED SERVICES - TUITION				322,200	346,200	93,548	
TOTAL BUDGETED REVENUES	31,604,630	31,045,059	32,529,229	32,884,372	33,647,964	33,372,575	

NORTHWEST R-I SCHOOL DISTRICT BUDGETTHREE YEAR COMPARISON

Preliminary Budget

	DEBT SERVICE FUND			CAPITAL PROJECTS FUND		
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
LOCAL REVENUE	Budget	Estimate	Actual	Budget	Estimate	Actual
CURRENT & DELINQUENT TAXES	3,290,001	3,271,797	3,580,917	833,428	828,816	858,367
PROPOSITION C						
FINANCIAL INSTITUTION TAXES						
INTANGIBLE TAX				48,639	48,639	6,802
M & M SURCHARGE				189,865	189,865	157,021
IN LIEU OF TAX						10,959
INTEREST EARNINGS	51,000	51,000	56,372	14,000	14,000	13,007
ACCRUED INT ON BONDS SOLD						
PREMIUM ON BONDS SOLD			847,195			
FOOD SERVICE PROGRAM						
FOOD SERVICE NON PROGRAM						
STUDENT ACTIVITIES				75,000	75,000	11,621
FACILITY RENTAL REVENUE						-
OTHER LOCAL					-	
LOCAL SUBTOTAL	3,341,001	3,322,797	4,484,484	1,160,932	1,156,320	1,057,777
COUNTY REVENUE						
FINES, FORFEITURES, ETC...						
STATE ASSESSED UTILITIES	219,244	219,244	316,896	55,739	55,739	20,647
OTHER COUNTY REVENUE						
COUNTY SUBTOTAL	219,244	219,244	316,896	55,739	55,739	20,647
STATE REVENUE						
BASIC FORMULA						
TRANSPORTATION						
EXCEPTIONAL PUPIL						
REMEDIAL READING						
GIFTED						
FREE & REDUCED/ AT RISK						
CLASSROOM TRUST FUND						
EDUCATIONAL SCREENING (PAT)						
FOREIGN INSURANCE (TEXTBOOKS)						
VOCATIONAL TECH						
FOOD SERVICE STATE						
FAIR SHARE (CIGARETTE TAX)						
EXCELL IN EDUCATION (Incen. Grant)						
HANDICAPPED CENSUS						
STATE VIDEO TAX						
A+ SCHOOL GRANT (State reimb.)						
SAFE SCHOOLS GRANT						
VOCATIONAL ENHANCEMENT				42,000	42,000	46,796
DNR LOAN						
TECHNOLOGY GRANTS (State reimb.)						
LOCAL RECORDS PROJECT GRANT						
SACC GRANT						
SEMA GRANT				832,197		
OTHER STATE REVENUE						
STATE SUBTOTAL	-	-	-	874,197	42,000	46,796
FEDERAL REVENUE						
MEDICAID						
PERKINS VOCATIONAL						
FOOD SERVICE						
TITLE I						
TITLE V						
TITLE VI						
GOALS 2000						
TITLE IV						
TITLE II						
ECSE ARRA						
SALE OF PROPERTY						
FEDERAL SUBTOTAL	-	-	-	-	-	-
INSURANCE RECOVERY				-	-	110,620
OTHER NONCURRENT REVENUE						
BOND ISSUE/INTEREST EARNINGS						21,297
BOND ISSUE/OTHER LOCAL REBATES						6,692
SALE OF BONDS						
BOND REFUNDING			9,150,000			
SALE OF PROPERTY				-	-	78,250
CONTRACTED SERVICES - TUITION				-		
TOTAL BUDGETED REVENUES	3,560,245	3,542,041	13,951,380	2,090,868	1,254,059	1,342,079

REVENUES

Northwest R-I School District

Five Year Projected Revenues

Assessed Valuation	567,030,164	569,865,315	572,714,641	575,578,215
Operating Tax Levy w/o Cap Proj	3.8060	3.8060	3.8060	3.8060
Cap Proj	0.1500	0.1500	0.1500	0.1500
Debt Service	0.5900	0.5900	0.5900	0.5900
Total Tax Levy	4.5460	4.5460	4.5460	4.5460
Designated Levy				
	1.6% increase	0.5% Increase	0.5% Increase	0.5% Increase
Revenue Review				
	2016-2017 Amended Budget	2017-2018 Preliminary	2017-2018	2018-2019
Local	34,483,699	34,627,746	34,877,746	35,122,596
County	1,753,437	1,753,437	1,753,437	1,753,437
State	28,624,635	28,091,605	27,891,605	27,691,605
Federal	4,233,663	4,465,441	4,465,441	4,465,441
Other	393,689	369,689	369,689	369,689
Total Revenue	69,489,123	69,307,918	69,357,918	69,402,768
SEMA Grant		832,197.00		
Insurance Recovery				
Adjusted Revenues	69,489,123.00	70,140,115.00	69,357,918.00	69,402,768.00
% Change in Total Revenues	1.3%	0.9%	-1.1%	0.1%
% Change in Total Revenues without Bond Ref or Ins				
	1.3%	-0.3%	0.1%	0.1%
% Change in Local Funding	-0.4%	0.4%	0.7%	0.7%
% Change in County Funding	6.8%	0.0%	0.0%	0.0%
% Change in State Funding	1.6%	-1.9%	-0.7%	-0.7%
% Change in Federal Funding	9.2%	5.5%	0.0%	0.0%

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>17/18</u> <u>Budget</u>	<u>16/17</u> <u>Estimate</u>	<u>15/16</u> <u>Actual</u>
<u>ELEMENTARY SCHOOL (Grades K - 5)</u>			
Non-Certificated Salaries	215,737.00	215,737.00	174,762.00
Employee Benefits	171,043.00	171,043.00	113,733.00
Purchased Services	0.00	0.00	0.00
Supplies	239,338.00	235,366.00	320,525.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	626,118	622,146	609,020

<u>MIDDLE SCHOOL (Grades 6 - 8)</u>			
Non-Certificated Salaries	335.00	335.00	4,878.00
Employee Benefits	29,989.00	29,989.00	20,265.00
Purchased Services	2,757.00	2,757.00	685.00
Supplies	106,888.00	158,500.00	151,193.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	139,969	191,581	177,021

<u>HIGH SCHOOL (grades 9-12)</u>			
Non-Certificated Salaries	90,761.00	90,761.00	121,107.00
Employee Benefits	80,962.00	80,962.00	84,729.00
Purchased Services	43,434.00	40,538.00	247,591.00
Supplies	250,377.00	259,273.00	295,727.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	465,534	471,534	749,154

<u>SUMMER SCHOOL</u>			
Non-Certificated Salaries	80,936.00	73,632.00	65,786.00
Employee Benefits	10,645.00	9,676.00	9,271.00
Purchased Services	1,087,126.00	1,087,126.00	1,108,719.00
Supplies	0.00	0.00	900.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	1,178,707	1,170,434	1,184,676

<u>Gifted</u>			
Non-Certificated Salaries			
Employee Benefits			
Purchased Services	5,000.00	5,000.00	2,465.00
Supplies	13,000.00	13,000.00	4,988.00
Capital Outlay			
Other Objects			
TOTAL	18,000	18,000	7,453

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>SPED and RELATED SERVICES</u>			
Non-Certificated Salaries	1,806,403.00	1,806,403.00	1,641,332.00
Employee Benefits	782,951.00	782,951.00	679,754.00
Purchased Services	424,079.00	406,424.00	292,212.00
Supplies	100,738.00	115,321.00	98,103.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	3,114,171	3,111,099	2,711,401

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

<u>TITLE I/TITLE III</u>	<u>GENERAL FUND</u>		
	<u>17/18</u> <u>Budget</u>	<u>16/17</u> <u>Estimate</u>	<u>15/16</u> <u>Actual</u>
Non-Certificated Salaries	66,639.00	62,489.00	82,634.00
Employee Benefits	30,520.00	30,170.00	31,986.00
Purchased Services	36,159.00	34,575.00	15,113.00
Supplies	88,244.00	190,672.00	82,098.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	221,562	317,906	211,831

<u>VOCATIONAL</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	5,462
Supplies	2,844	2,844	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	2,844	2,844	5,462

<u>STUDENT ACTIVITIES</u>			
Non-Certificated Salaries			2,121.00
Employee Benefits	162.00	162.00	307.00
Purchased Services	-	-	-
Supplies	814,400.00	814,400.00	1,067,140.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	814,562	814,562	1,069,568

<u>ATTENDANCE</u>			
Non-Certificated Salaries	73,340.00	73,340.00	72,355.00
Employee Benefits	25,151.00	25,151.00	24,062.00
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	98,491	98,491	96,417

<u>TUITION TO OTHER DISTRICTS</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	-	-	-

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	GENERAL FUND		
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>AREA VOCATIONAL SCHOOL FEES</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	-	-	-

<u>TUITION SEVERLY HANDICAPPED</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	-	-	-

<u>CONTRACTED EDUCATIONAL SERVICES</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	-	-	-

<u>GUIDANCE AND DIAGNOSITCIANS</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	947.00	947.00	0.00
Purchased Services	6,500.00	6,500.00	1,981.00
Supplies	84,400	59,000	10,866
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	91,847	66,447	12,847

<u>NURSES</u>			
Non-Certificated Salaries	480,771.00	480,771.00	421,895.00
Employee Benefits	167,332.00	167,332.00	146,834.00
Purchased Services	17,559.00	17,559.00	2,166.00
Supplies	8,000.00	8,000.00	9,456.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	673,662	673,662	580,351

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	GENERAL FUND		
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>IMPROVEMENT OF INSTRUCTION</u>			
Non-Certificated Salaries	3,600		-
Employee Benefits			
Purchased Services	43,383.00	40,549.00	34,675.00
Supplies	3,275.00	2,954.00	1,486.00
Capital Outlay			
Other Objects	-	-	-
TOTAL	50,258	43,503	36,161

<u>PROFESSIONAL DEVELOPMENT</u>			
Non-Certificated Salaries	525	525	1,500
Employee Benefits		218.00	218.00
Purchased Services	148,243.00	178,909.00	122,993.00
Supplies	77,819.00	36,449.00	16,125.00
Capital Outlay			
Other Objects			
TOTAL	226,587	216,101	140,836

<u>LIBRARY</u>			
Non-Certificated Salaries	31,071.00	31,071.00	30,050.00
Employee Benefits	16,723.00	16,723.00	16,284.00
Purchased Services	21,400.00	21,400.00	22,052.00
Supplies	42,121.00	73,445.00	23,198.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	111,315	142,639	91,584

<u>INSTRUCTION RELATED TECHNOLOGY</u>			
Non-Certificated Salaries	256,423.00	256,423.00	262,840.00
Employee Benefits	104,639.00	104,639.00	101,086.00
Purchased Services	26,000.00	26,600.00	20,932.00
Supplies	510,000.00	671,350.00	542,402.00
TOTAL	897,062	1,059,012	927,260

<u>BOARD OF EDUCATION</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	365,046.00	365,046.00	288,006.00
Supplies	7,550.00	7,550.00	7,402.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	372,596	372,596	295,408

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	GENERAL FUND		
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>EXECUTIVE ADMINISTRATION</u>			
Non-Certificated Salaries	473,433.00	473,433.00	495,399.00
Employee Benefits	138,453.00	138,453.00	134,514.00
Purchased Services	115,788.00	161,185.00	107,382.00
Supplies	94,083.00	1,010,264.00	36,438.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	821,757	1,783,335	773,733
<u>ADMIN TECHNOLOGY SERVICES</u>			
Non-Certificated Salaries	324,368.00	324,368.00	334,179.00
Employee Benefits	78,567.00	78,567.00	73,672.00
Purchased Services	319,400.00	292,629.00	290,731.00
Supplies	20,000.00	20,000.00	18,898.00
TOTAL	742,335	715,564	717,480
<u>BUILDING LEVEL ADMINISTRATION</u>			
Non-Certificated Salaries	744,567.00	744,567.00	743,380.00
Employee Benefits	194,142.00	194,142.00	237,739.00
Purchased Services	1,683.00	1,683.00	280.00
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	940,392	940,392	981,399
<u>OPERATION AND MAINTENANCE</u>			
Non-Certificated Salaries	2,061,682.00	2,061,682.00	1,918,488.00
Employee Benefits	699,214.00	699,214.00	639,281.00
Purchased Services	1,390,459.00	1,359,059.00	1,484,851.00
Supplies	1,895,306.00	1,865,892.00	1,672,227.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	6,046,661	5,985,847	5,714,847
<u>SECURITY SERVICES</u>			
Non-Certificated Salaries	54,573.00	54,573.00	56,864.00
Employee Benefits	14,097.00	14,097.00	14,747.00
Purchased Services	101,352.00	101,352.00	94,269.00
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	170,022	170,022	165,880

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>PUPILTRANSPORTATION CONTRACTED</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	2,858,899.00	2,764,899.00	2,699,472.00
Supplies	370,500.00	305,500.00	180,546.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	3,229,399	3,070,399	2,880,018

<u>HANDICAPPED & ECSE TRANSPORTATION</u>			
Non-Certificated Salaries	0.00	0.00	2,941.00
Employee Benefits	571.00	571.00	796.00
Purchased Services	1,507,000.00	1,383,000.00	1,266,761.00
Supplies	205,500.00	145,500.00	92,663.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	1,713,071	1,529,071	1,363,161

<u>FOOD SERVICES</u>			
Non-Certificated Salaries	1,001,100.00	1,060,448.00	971,376.00
Employee Benefits	325,191.00	325,191.00	308,181.00
Purchased Services	236,686.00	56,586.00	44,439.00
Supplies	1,145,000.00	1,181,563.00	992,259.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	2,707,977	2,623,788	2,316,255

<u>PUBLIC INFO SERV</u>			
Non-Certificated Salaries	3,190.00	3,190.00	-
Employee Benefits	409.00	409.00	-
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	3,599	3,599	-

<u>PARENTS AS TEACHERS</u>			
Non-Certificated Salaries	74,718.00	74,718.00	70,375.00
Employee Benefits	20,537.00	20,537.00	11,698.00
Purchased Services	6,475.00	6,475.00	3,733.00
Supplies	2,000.00	2,000.00	705.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	103,730	103,730	86,511

<u>EARLY CHILDHOOD</u>			
Non-Certificated Salaries	60,328.00	60,328.00	52,126.00
Employee Benefits	22,794.00	22,794.00	21,963.00

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>17/18</u> <u>Budget</u>	<u>16/17</u> <u>Estimate</u>	<u>15/16</u> <u>Actual</u>
Purchased Services	17,065.00	17,065.00	13,532.00
Supplies	3,900.00	3,900.00	3,058.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	104,087	104,087	90,679

SCHOOL AGED CHILD CARE

Non-Certificated Salaries	261,827.00	261,827.00	231,138.00
Employee Benefits	49,584.00	49,584.00	46,272.00
Purchased Services	2,100.00	2,100.00	721.00
Supplies	32,000.00	27,000.00	26,572.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	345,511	340,511	304,703

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>17/18</u> <u>Budget</u>	<u>16/17</u> <u>Estimate</u>	<u>15/16</u> <u>Actual</u>
<u>OTHER OBJECTS</u>			
Redemption of Principal - Payment to Districts	-	-	-
Interest Payments	-	-	-
Fee Payments	-	-	-
Leg Serv Bond Ref	-	-	-
TOTAL	-	-	-
GRAND TOTAL	26,031,826	26,762,902	24,301,116
	26,031,826.00	26,762,902.00	24,301,116.00

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>TEACHERS FUND</u>		
	<u>17/18</u> <u>Budget</u>	<u>16/17</u> <u>Estimate</u>	<u>15/16</u> <u>Actual</u>
<u>ELEMENTARY SCHOOL (Grades K-5)</u>			
Certificated Salary	8,638,465.00	8,414,465.00	8,522,252.00
Employee Benefits	2,368,688.00	2,368,688.00	2,414,960.00
TOTAL	11,007,153	10,783,153	10,937,212
<u>MIDDLE SCHOOL (Grades 6 - 8)</u>			
Certificated Salary	4,042,976.00	4,042,976.00	4,516,134.00
Employee Benefits	1,119,946.00	1,119,946.00	1,239,822.00
TOTAL	5,162,922	5,162,922	5,755,956
<u>HIGH SCHOOL (Grades 9-12)</u>			
Certificated Salary	5,527,802.00	5,527,802.00	5,451,450.00
Employee Benefits	1,536,557.00	1,536,557.00	1,486,867.00
TOTAL	7,064,359	7,064,359	6,938,317
<u>SUMMER SCHOOL</u>			
Certificated Salary	429,754.00	392,642.00	392,141.00
Employee Benefits	63,392.00	57,630.00	59,935.00
TOTAL	493,146	450,272	452,076
<u>GIFTED</u>			
Certificated Salary	210,890.00	210,890.00	223,501.00
Employee Benefits	53,946.00	53,946.00	55,284.00
TOTAL	264,836	264,836	278,785
<u>SPECIAL EDUCATION -Includes- ECSE & Special Education</u>			
Certificated Salary	5,072,763.00	5,072,763.00	4,986,291.00
Employee Benefits	1,408,974	1,408,974.00	1,383,500.00
Tuition	11,000.00	11,000.00	0.00
TOTAL	6,492,737	6,492,737	6,369,791
<u>TITLE I/TITLE III</u>			
Certificated Salary	803,344.00	866,594.00	803,833.00
Employee Benefits	224,495.00	211,415.00	209,071.00
TOTAL	1,027,839	1,078,009	1,012,904
<u>VOCATIONAL BUSINESS</u>			
Certificated Salary	325,272.00	325,272.00	322,109.00
Employee Benefits	93,652.00	93,652.00	94,618.00
TOTAL	418,924	418,924	416,727
<u>STUDENT ACTIVITIES</u>			
Certificated Salary	0.00	0.00	10,672.00
Employee Benefits	1,514.00	1,514.00	1,594.00
TOTAL	1,514	1,514	12,266
<u>VOCATIONAL SCHOOL FEES</u>			
Tuition	108,000.00	108,000.00	79,950.00

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

		<u>TEACHERS FUND</u>		
		<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
		<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
TOTAL		108,000	108,000	79,950
<u>TUITION PD OTHER DISTRICT</u>				
Tuition				
Employee Benefits				
Purchased Services		150,376	150,376	
TOTAL		150,376	150,376	-
<u>SCHOOL FEES HANDICAPPED</u>				
Tuition		140,000	100,000	110,945
TOTAL		140,000	100,000	110,945

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>TEACHERS FUND</u>		
	<u>17/18</u> <u>Budget</u>	<u>16/17</u> <u>Estimate</u>	<u>15/16</u> <u>Actual</u>
<u>CONTRACTED EDUCATION</u>			
Tuition	5,700.00	5,700.00	177,152.00
TOTAL	5,700	5,700	177,152
<u>ATTENDANCE</u>			
Certificated Salary	0	0	0
Employee Benefits	0	0	0
TOTAL	-	-	-
<u>GUIDANCE AND DIAGNOSTICIANS</u>			
Certificated Salary	932,353.00	932,353.00	900,837.00
Employee Benefits	255,689.00	255,689.00	252,624.00
TOTAL	1,188,042	1,188,042	1,153,461
<u>Health Services</u>			
Certificated Salary	2,718.00	2,718.00	1,800.00
Employee Benefits	10,392.00	10,392.00	284.00
TOTAL	13,110	13,110	2,084
<u>IMPROVEMENT OF INSTRUCTION</u>			
Certificated Salary	201,300.00	173,831.00	220,723.00
Employee Benefits	49,274.00	48,209.00	53,525.00
TOTAL	250,574	222,040	274,248
<u>PROFESSIONAL DEVELOPMENT</u>			
Certificated Salary	123,504.00	95,948.00	91,747.00
Employee Benefits		3,000.00	11,235.00
Purchased Services - Presentation			
TOTAL	123,504	98,948	102,982
<u>LIBRARY</u>			
Certificated Salary	555,899.00	555,899.00	562,741.00
Employee Benefits	155,046.00	155,046.00	150,596.00
TOTAL	710,945	710,945	713,337
<u>INSTRUCTION RELATED TECHNOLOGY</u>			
Certificated Salary	87,648.00	87,648.00	86,208.00
Employee Benefits	21,404.00	21,404.00	21,515.00
TOTAL	109,052	109,052	107,723
<u>EXECUTIVE ADMINISTRATION</u>			
Certificated Salary	845,651.00	845,651.00	820,381.00
Employee Benefits	209,237.00	209,237.00	195,782.00
TOTAL	1,054,888	1,054,888	1,016,163
<u>ADMIN. TECHNOLOGY SERVICES</u>			
Certificated Salary	11,400.00	11,400.00	15,300.00
Employee Benefits	2,540.00	2,540.00	2,440.00

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>TEACHERS FUND</u>		
	<u>17/18</u> <u>Budget</u>	<u>16/17</u> <u>Estimate</u>	<u>15/16</u> <u>Actual</u>
TOTAL	13,940	13,940	17,740

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

		TEACHERS FUND		
		<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
		<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>BUILDING LEVEL ADMINISTRATION</u>				
Certificated Salary		1,825,903.00	1,825,903.00	1,851,513.00
Employee Benefits		447,042.00	447,042.00	433,679.00
TOTAL		2,272,945	2,272,945	2,285,192
<u>OPERATIONS AND MAINTENANCE</u>				
Certificated Salary		0	0	0
Employee Benefits		0	0	0
TOTAL		-	-	-
<u>HANDICAPPED TRANSPORTAION</u>				
Certificated Salary		0.00	0.00	10,281.00
Employee Benefits		0.00	0.00	2,287.00
TOTAL		-	-	12,568
<u>PUBLIC INFO SERV</u>				
Certificated Salary		2,975.00	2,975.00	
Employee Benefits		445.00	445.00	
TOTAL		3,420	3,420	-
<u>EARLY CHILDHOOD</u>				
Certificated Salary		22,558.00	22,558.00	22,187.00
Employee Benefits		5,456.00	5,456.00	5,395.00
TOTAL		28,014	28,014	27,582
<u>PARENTS AS TEACHERS</u>				
Certificated Salary		3,490.00	3,490.00	60,030.00
Employee Benefits				17,163.00
TOTAL		3,490	3,490	77,193
TOTAL TEACHERS FUND		38,109,430	37,799,636	38,332,354

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>DEBT SERVICE FUND</u>		
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>REDEMPTION OF PRINCIPAL</u>			
PRINCIPAL PAYMENTS	2,765,000	2,555,000	11,660,000
TOTAL	2,765,000	2,555,000	11,660,000
<u>INTEREST</u>			
INTEREST PAYMENTS	943,170	1,038,395	1,794,852
TOTAL	943,170	1,038,395	1,794,852
<u>FEES</u>			
FEE PAYMENTS	5,000	5,000	108,300
TOTAL	5,000	5,000	108,300
TOTAL DEBT SERVICE FUND	3,713,170	3,598,395	13,563,152

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

CAPITAL PROJECTS FUND			
	<u>17/18</u> <u>Budget</u>	<u>16/17</u> <u>Estimate</u>	<u>15/16</u> <u>Actual</u>
<u>ELEMENTARY SCHOOL (Grades K - 5)</u>			
EQUIPMENT	11,726	19,278	28,943
TOTAL	11,726	19,278	28,943
<u>MIDDLE SCHOOL (Grades 6 - 8)</u>			
EQUIPMENT	8,000	238,175	3,349
TOTAL	8,000	238,175	3,349
<u>HIGH SCHOOL(grades 9-12)</u>			
EQUIPMENT	57,050	53,050	59,214
TOTAL	57,050	53,050	59,214
<u>GIFTED</u>			
EQUIPMENT		1,500	620
TOTAL	0	1,500	620
<u>SPECIAL EDUCATION-Includes-Gifted, ECSE & Special Education</u>			
EQUIPMENT	4,750	7,236	4,350
TOTAL	4,750	7,236	4,350
<u>TITLE I/TITLE III</u>			
EQUIPMENT			6,338
TOTAL	0	0	6,338
<u>STUDENT ACTIVITIES</u>			
EQUIPMENT		65,400	54,417
TOTAL	0	65,400	54,417
<u>GUIDANCE</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>NURSES</u>			
EQUIPMENT	3,500	3,500	1,739
TOTAL	3,500	3,500	1,739
<u>IMPROVEMENT IN INSTRUCTION</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>PDC</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>LIBRARY</u>			

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

CAPITAL PROJECTS FUND				
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>	
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>	
EQUIPMENT	0	0	0	
TOTAL	0	0	0	

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	CAPITAL PROJECTS FUND		
	<u>17/18</u>	<u>16/17</u>	<u>15/16</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>INSTRUCTIONAL RELATED TECHNOLOGY</u>			
EQUIPMENT - DISTRICT WIDE	347,752	139,369	388,496
TOTAL	347,752	139,369	388,496
<u>EXECUTIVE ADMINISTRATION</u>			
EQUIPMENT - DISTRICT WIDE	97	97	4,524
TOTAL	97	97	4,524
<u>ADMINISTRATIVE TECHNOLOGY SERVICES</u>			
EQUIPMENT	105,800	105,800	86,233
TOTAL	105,800	105,800	86,233
<u>BUILDING LEVEL ADMINISTRATION</u>			
EQUIPMENT			
TOTAL	0	0	0
<u>TRANSPORTAION</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>HANDICAPPED TRANSPORTAION</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>OPERATIONS AND MAINTENANCE</u>			
BUILDING IMPROVEMENTS AND EQUIPMENT	525,000	620,600	740,787
TOTAL	525,000	620,600	740,787
<u>SECURITY SERVICES</u>			
EQUIPMENT	6,512	6,556	0
TOTAL	6,512	6,556	0
<u>FOOD SERVICES</u>			
EQUIPMENT	155,000	133,397	240,557
TOTAL	155,000	133,397	240,557
<u>EARLY CHILDHOOD AND PARENTS AS TEACHERS</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>SCHOOL AGED CHILD CARE</u>			
EQUIPMENT	2,500	2,500	1,426
TOTAL	2,500	2,500	1,426
<u>FACILITIES ACQUISITION AND CONSTRUCTION</u>			
BUILDING IMPROVEMENT	1,664,395		

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

CAPITAL PROJECTS FUND

	<u>17/18</u> Budget	<u>16/17</u> Estimate	<u>15/16</u> Actual
TOTAL	1,664,395	0	0

PRINCIPAL PAYMENTS

PRINCIPAL PYMTS LEASEHOLD BONDS			
PRINCIPAL CERTIFICATES OF PARTICIPATION	130,000	130,000	130,000
TOTAL	130,000	130,000	130,000

INTEREST PAYMENTS

INTEREST PYMTS LEASEHOLD BONDS	0	0	0
INTEREST CERTIFICATES OF PARTICIPATION	33,775	33,775	29,612
TOTAL	33,775	33,775	29,612

LEASE FEES

FEES	750	750	3,500
TOTAL	750	750	3,500

TOTAL CAPITAL PROJECTS	3,056,607	1,560,983	1,784,105
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EXPENDITURES					
Northwest R-I School District					
Five Year Projected Expenditures					
<u>Expenditure Review</u>					
	2016-2017 Amended Budget	2017-2018 Preliminary	2017-2018	2018-2019	
Salary	37,549,399	38,159,225	38,709,225	39,259,225	
Benefits	10,974,304	10,999,131	11,439,096	11,896,660	
Purchased Services	8,869,092	9,195,773	9,471,646	9,755,796	
Supplies	7,209,943	6,160,443	6,160,443	6,160,443	
Total Operating Expenses	64,602,738	64,514,572	65,780,410	67,072,124	
Principal, Interest and Fees	3,598,395	3,713,170	3,769,333	4,060,093	
Capital Outlay & Other	2,214,907	2,895,678	1,400,000	1,400,000	
Total Expenditures	70,416,040	71,123,420	70,949,743	72,532,216	
% Change in Operating Expenditures	3.2%	-0.1%	2.0%	2.0%	
% Change in Salaries	-2.1%	1.6%	1.4%	1.4%	
% Change in Benefits	-0.9%	0.2%	4.0%	4.0%	
% Change in Purchased Services	11.8%	3.7%	3.0%	3.0%	
% Change in Supplies	37.1%	-14.6%	0.0%	0.0%	
Ending General Fund Balance	14,395,452.00	13,483,413.00	12,683,413.00	11,883,413.00	
Ending General Fund Balance %	22%	21%	19%	18%	

Informational Section

NORTHWEST R-I SCHOOL DISTRICT
ASSESSED VALUATION AND TAX LEVY COMPARISON
2016-2017

ASSESSED VALUATION COMPARISON

Increase (Decrease)	% Change	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
		16/17 Fiscal Yr.	15/16 Fiscal Yr. reassessment yr.	14/15 Fiscal Yr.	13/14 Fiscal Yr. reassessment yr.	12/13 Fiscal Yr.	11/12 Fiscal Yr. reassessment yr.	10/11 Fiscal Yr.	09/10 Fiscal Yr. reassessment yr.	08/09 Fiscal Yr.	07/08 Fiscal Yr.	06/07 Fiscal Yr.
		\$440,987,302	\$439,738,779	427,352,533	\$423,681,220	\$418,720,440	\$416,310,800	\$415,541,400	\$409,982,930	\$403,645,450	\$392,803,500	\$347,631,700
		\$123,406,189	\$113,080,702	116,662,158	\$120,442,259	\$121,996,856	\$122,367,520	\$117,226,505	\$122,718,924	\$130,596,893	\$128,461,333	\$126,109,425
		\$2,636,673	\$2,585,124	2,603,002	\$2,460,046	\$2,601,333	\$5,677,926	\$3,216,987	\$3,150,575	\$2,673,571	\$2,768,614	\$2,509,111
TOTAL	2.13%	567,030,164	555,404,605	546,617,693	\$546,583,525	\$543,318,629	\$544,356,246	\$535,984,892	\$535,852,429	\$536,917,914	\$524,033,447	\$476,250,236
		2.1%	1.6%	0.0%	0.6%	-0.2%	1.6%	0.0%	-0.2%	2.5%	10.0%	3.7%
		\$2,309,687	\$3,328,100	\$4,992,331	\$6,203,800	\$45,631	\$3,870,700	\$3,870,700	\$9,269,000	\$9,269,000	\$9,269,000	\$7,855,800
					\$0	\$2,835,522	\$0	\$0	\$3,387,996	\$3,387,996	\$3,387,996	\$6,525,242
CPI		0.07	0.08	1.50	1.70	3.00	2.70	2.70	0.10	2.60	2.60	3.50

TAX LEVY COMPARISON

Increase (Decrease)	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
	18/17 Fiscal Yr.	15/16 Fiscal Yr. reassessment yr.	14/15 Fiscal Yr.	13/14 Fiscal Yr. reassessment yr.	12/13 Fiscal Yr.	11/12 Fiscal Yr. reassessment yr.	10/11 Fiscal Yr.	09/10 Fiscal Yr. reassessment yr.	08/09 Fiscal Yr.	07/08 Fiscal Yr.	06/07 Fiscal Yr.
	\$3.8060	\$3.8268	\$3.8609	\$3.8188	\$3.8139	\$3.8015	\$3.8015	\$3.9356	\$3.8457	\$3.7738	\$3.8921
	\$3.8060	\$3.8268	\$3.8609	\$3.8188	\$3.8139	\$3.8015	\$3.8015	\$3.9356	\$3.8457	\$3.7738	\$3.8921
	0.1500	0.1500	\$0.1500	\$0.1500	\$0.1500	\$0.1500	\$0.1500	\$0.0000	\$0.0000	\$0.1000	\$0.15
	0.5900	0.6258	\$0.5995	\$0.5996	\$0.5395	\$0.4895	\$0.4895	\$0.4740	\$0.4740	\$0.4740	\$0.46
TOTAL	\$4.5460	\$4.6026	\$4.6104	\$4.5684	\$4.5034	\$4.4410	\$4.4410	\$4.4096	\$4.3697	\$4.3478	\$4.4921

NORTHWEST R-I SCHOOL DISTRICT
2016-2017 CERTIFICATES OF PARTICIPATION AND GENERAL OBLIGATION BOND DEBT SCHEDULE

	2010 Certificates in Participation	Total COPS	Series 2008	Series 2009	Series 2011	Series 2012	Series 2014 A	Series 2014 B	Series 2016	Total GOB	TOTAL Debt Payments
Beginning Balance	715,000	715,000	710,000	890,000	3,400,000	6,795,000	8,880,000	3,520,000	9,150,000	33,345,000	34,060,000
New Issues	-	-	-	(300,000)	(735,000)	(1,470,000)	-	(50,000)	-	(2,555,000)	(2,690,000)
Principal Payments	(135,000)	(135,000)	-	-	-	-	-	-	-	-	-
Total Principal	(135,000)	(135,000)	-	(300,000)	(735,000)	(1,470,000)	-	(50,000)	-	(2,555,000)	(2,690,000)
Refundings	-	-	-	-	-	-	-	-	-	-	-
Ending Principal Balance	580,000	580,000	710,000	590,000	2,665,000	5,325,000	8,563,337	3,470,000	9,441,275	30,790,000	31,370,000
Interest Payments	-	-	(30,175)	(35,915)	(101,725)	(222,163)	(316,663)	(40,480)	(291,275)	(1,038,395)	(1,038,395)
Total Interest	-	-	140,250	72,745	267,175	595,475	4,337,600	494,270	1,697,525	5,907,515	5,907,515
Ending Interest Balance	-	-	110,075	36,830	165,450	373,313	4,020,938	453,790	1,406,250	4,869,120	4,869,120
Principal paid from Escrow	-	-	-	-	-	-	-	-	-	-	-
Total Prin. & Interest Payments	135,000	135,000	(30,175)	(335,915)	(836,725)	(1,692,163)	(316,663)	(90,480)	(291,275)	(3,593,395)	(3,593,395)
Funding Method/Source/Amount	Trans. From Gen. Line 7 Transfer	135,000	135,000	-	-	-	-	-	-	-	-

NORTHWEST R-I SCHOOL DISTRICT
GENERAL OBLIGATION BOND INTEREST AND PRINCIPAL
Payment Breakdown

Fiscal Year	2008 Issue Interest	2008 Issue Principal	2009 Issue (Refunding) Interest	2009 Issue (Refunding) Principal	2011 Issue (Refunding) Interest	2011 Issue (Refunding) Principal	2012 Issue (Refunding) Interest	2012 Issue (Refunding) Principal	2014 A Interest	2014 A Principal	2014 B QZAB Interest	2014 B QZAB Principal	2016 Issue (Refunding) Interest	2016 Issue (Refunding) Principal	Interest	Total Principal	Total
2017	30,175.00		35,945.00	300,000	101,725.00	735,000	222,162.50	1,470,000	316,663	685,000.00	40,480.00	50,000	291,275		1,036,395.00	2,555,000	3,593,395
2018	30,175.00		23,815.00	275,000	79,950.00	815,000	175,062.50	1,625,000	316,663	705,000.00	39,905.00	50,000	274,500		943,170.00	2,765,000	3,708,170
2019	30,175.00		12,915.00	315,000	55,500.00	850,000	125,250.00	1,700,000	316,663	725,000.00	39,330.00	50,000	274,500		854,332.50	2,915,000	3,769,333
2020	30,175.00	250,000			30,000.00	1,000,000	70,000.00	2,000,000	316,663	770,000.00	38,755.00	50,000	274,500	2,405,000	760,082.50	3,300,000	4,060,083
2021	19,550.00	480,000							316,663	825,000.00	37,605.00	50,000	202,350	3,215,000	648,892.50	2,915,000	3,563,893
2022									316,663	885,000.00	37,030.00	50,000	105,900	3,530,000	556,617.50	3,265,000	3,821,618
2023									316,663	960,000.00	36,455.00	270,000			459,592.50	3,580,000	4,039,593
2024									296,113	705,000.00	33,350.00	275,000			353,117.50	955,000	1,308,118
2025									274,963	725,000.00	30,187.50	280,000			328,462.50	980,000	1,309,463
2026									253,213	750,000.00	26,987.50	285,000			305,150.00	1,005,000	1,310,150
2027									230,713	770,000.00	23,747.50	285,000			280,180.00	1,030,000	1,310,180
2028									203,763	795,000.00	20,470.00	290,000			254,460.00	1,055,000	1,309,460
2029									175,938	825,000.00	17,135.00	290,000			224,232.50	1,085,000	1,309,233
2030									145,000	855,000.00	13,800.00	295,000			193,072.50	1,115,000	1,308,073
2031									110,800	885,000.00	10,407.50	300,000			158,800.00	1,150,000	1,308,800
2032									75,400	925,000.00	6,957.50	305,000			121,207.50	1,185,000	1,306,208
2033									38,400	960,000.00	3,507.50	305,000			82,357.50	1,225,000	1,307,358
2034															41,907.50	1,265,000	1,306,908
Total	140,250.00	710,000.00	72,745.00	890,000.00	267,175.00	3,400,000.00	595,475.00	6,795,000.00	4,337,600.00	8,880,000.00	494,270.00	3,520,000.00	1,697,525.00	9,150,000.00	7,605,040.00	33,345,000.00	40,950,040.00

2017-2018 Budget				
Per	Principal	Interest	Fees	Total
Amortization	2,765,000.00	943,170.00	5,000.00	3,713,170.00
Refunding Escrow				-
Total	2,765,000.00	943,170.00	5,000.00	3,713,170.00

NORTHWEST R-I SCHOOL DISTRICT

2017-2018

BUILDING BUDGETS

<u>Building</u>	<u>Enrollment Data</u> Sep-15		<u>Paper</u> Cases	<u>Consumables</u> K-2 Only \$3.00	<u>Equip/Repair/Supply</u> Inst. Supplies, Sped		<u>Library</u>	Total
	Grade K-2				\$50.00			
ECC	750			900				900
Cedar Springs	402	495	194	726	24,750		2,475	27,951
House Springs	404	547	220	762	27,350		2,735	30,847
High Ridge	406	478	194	675	23,900		2,390	26,965
Maple Grove	408	402	162	612	20,100		2,010	22,722
Murphy	500	468	198	714	23,400		2,340	26,454
Brennan Woods	502	563	223	864	28,150		2,815	31,829
Woodridge Middle School	308	609	225		30,450		3,045	33,495
WMS Security - prog 302	308	609			1,218			1,218
Valley Middle School	307	815	296		40,750		4,075	44,825
VMS Security - prog 302	307	815			1,630			1,630
Northwest High School	105	1832	710		91,600		9,160	100,760
NHS Security - prog 302	105	1832			3,664			3,664
Total:		9,465	2,422	5,253	316,962		31,045	353,260
Paper:								
CO								
Maint.								
FS								
Cats								
Early Childhood								

Plus \$3000

140
15
35
17
75
2,704

Resident Enrollment Comparison

Does not include non-resident enrollment numbers which are included in DESE Website Totals

	Enrollment	Enrollment	Enrollment	Difference	Difference
	Sep-14	Sep-15	Sep-16	Sep-14 & Sep-15	Sep-15 & Sep-16
NHS 1050					
Grade 9	433.47	487.06	454.03	53.59	(33.03)
Grade 10	491.87	430.06	483.09	(61.81)	53.03
Grade 11	502.84	470.14	406.00	(32.70)	(64.14)
Grade 12	495.11	502.90	473.00	7.79	(29.90)
Total	1923.29	1,890.16	1816.12	(33.13)	(74.04)
VMS 3070					
Grade 6	268.00	275.09	277.24	7.09	2.15
Grade 7	245.00	267.12	273.09	22.12	5.97
Grade 8	300.00	244.04	261.24	(55.96)	17.20
Total	813.00	786.25	811.57	(26.75)	25.32
WMS 3080					
Grade 6	204.00	211.00	201.00	7.00	(10.00)
Grade 7	200.00	193.00	209.00	(7.00)	16.00
Grade 8	192.00	194.77	195.00	2.77	0.23
Total	596.00	598.77	605.00	2.77	6.23
CSE 4020					
Grade K	77.00	67.15	71.10	(9.85)	3.95
Grade 1	89.00	82.09	74.07	(6.91)	(8.02)
Grade 2	102.00	85.03	87.09	(16.97)	2.06
Grade 3	74.00	101.09	85.06	27.09	(16.03)
Grade 4	76.00	73.00	100.00	(3.00)	27.00
Grade 5	68.20	74.24	78.00	6.04	3.76
Total	486.20	482.60	495.32	(3.60)	12.72
HSE 4040					
Grade K	95.00	84.00	73.00	(11.00)	(11.00)
Grade 1	95.00	96.00	79.00	1.00	(17.00)
Grade 2	116.00	99.00	102.00	(17.00)	3.00
Grade 3	92.00	101.00	95.00	9.00	(6.00)
Grade 4	80.00	93.00	102.00	13.00	9.00
Grade 5	87.40	77.20	96.00	(10.20)	18.80
Total	565.40	550.20	547.00	(15.20)	(3.20)
HRE 4060					
Grade K	96.52	82.00	72.00	(14.52)	(10.00)
Grade 1	90.00	83.00	70.00	(7.00)	(13.00)
Grade 2	75.00	93.12	81.00	18.12	(12.12)
Grade 3	72.00	76.00	91.12	4.00	15.12
Grade 4	70.00	76.00	81.00	6.00	5.00
Grade 5	76.00	73.00	78.00	(3.00)	5.00
Total	479.52	483.12	473.12	3.60	(10.00)

Resident Enrollment Comparison

Does not include non-resident enrollment numbers which are included in DESE Website Totals

	Enrollment	Enrollment	Enrollment	Difference	Difference
	Sep-14	Sep-15	Sep-16	Sep-14 & Sep-15	Sep-15 & Sep-16
MGE 4080					
Grade K	63.00	66.00	62.00	3.00	(4.00)
Grade 1	68.00	72.00	74.03	4.00	2.03
Grade 2	76.00	73.00	66.00	(3.00)	(7.00)
Grade 3	82.00	57.00	72.00	(25.00)	15.00
Grade 4	64.00	61.00	55.00	(3.00)	(6.00)
Grade 5	74.00	75.00	68.00	1.00	(7.00)
Total	427.00	404.00	397.03	(23.00)	(6.97)
MES 5000					
Grade K	87.00	90.00	79.00	3.00	(11.00)
Grade 1	82.00	83.00	79.00	1.00	(4.00)
Grade 2	84.00	74.00	80.00	(10.00)	6.00
Grade 3	91.00	89.00	66.00	(2.00)	(23.00)
Grade 4	74.00	78.00	90.00	4.00	12.00
Grade 5	90.00	80.00	72.00	(10.00)	(8.00)
Total	508.00	494.00	466.00	(14.00)	(28.00)
BWE 5020					
Grade K	109.00	84.00	108.00	(25.00)	24.00
Grade 1	104.00	97.00	82.00	(7.00)	(15.00)
Grade 2	89.00	101.00	98.00	12.00	(3.00)
Grade 3	104.00	93.00	99.00	(11.00)	6.00
Grade 4	89.00	88.00	89.00	(1.00)	1.00
Grade 5	84.00	94.00	86.00	10.00	(8.00)
Total	579.00	557.00	562.00	(22.00)	5.00

Resident Enrollment Comparison by Grade Level

Does not include non-resident enrollment numbers which are included in DESE Website Totals

	Enrollment	Enrollment	Enrollment	Difference	Difference
	Sep-14	Sep-15	Sep-16	Sep-14 & Sep-15	Sep-15 & Sep-16
Grade K	516.52	473.15	465.10	(43.37)	(8.05)
Grade 1	534.00	513.09	458.10	(20.91)	(54.99)
Grade 2	534.00	525.15	514.09	(8.85)	(11.06)
Grade 3	489.00	517.09	508.18	28.09	(8.91)
Grade 4	479.00	469.00	517.00	(10.00)	48.00
Grade 5	500.80	473.44	478.00	(27.36)	4.56
Grade 6	472.00	487.09	478.24	15.09	(8.85)
Grade 7	445.00	460.12	482.09	15.12	21.97
Grade 8	492.00	438.81	456.24	(53.19)	17.43
Grade 9	433.47	487.06	454.03	53.59	(33.03)
Grade 10	491.87	430.06	483.09	(61.81)	53.03
Grade 11	502.84	470.14	406.00	(32.70)	(64.14)
Grade 12	495.11	502.90	473.00	7.79	(29.90)
Total	6,385.61	6,247.10	6,385.61	(138.51)	(73.94)
					6/6/2017

Membership Comparison by Grade Level				
	Membership	Membership	Membership	Difference
	Sep-14	Sep-15	Sep-16	Sep-15 & Sep-16
Grade K	516.52	473.15	465.10	(8.05)
Grade 1	534.00	513.09	458.10	(54.99)
Grade 2	534.00	525.15	514.09	(11.06)
Grade 3	489.00	517.09	508.18	(8.91)
Grade 4	479.00	469.00	517.00	48.00
Grade 5	500.80	473.44	478.00	4.56
Grade 6	472.00	486.09	478.24	(7.85)
Grade 7	445.00	460.12	482.09	21.97
Grade 8	492.00	438.81	456.24	17.43
Grade 9	433.47	487.06	454.03	(33.03)
Grade 10	491.87	430.06	483.09	53.03
Grade 11	502.84	470.14	406.00	(64.14)
Grade 12	495.11	502.90	473.00	(29.90)
Total	6385.61	6246.10	6173.16	(72.94)

6/6/2017

COMPARE FREE/REDUCED STATE FULL TIME EQUIVALENCY COUNTS 2013, 2014, 2015, 2016, 2017												
	1/30/2013	1/29/2014	1/28/2015	1/27/2016	1/25/2017	DIFFERENCE 2013 & 2014	DIFFERENCE 2014 & 2015	DIFFERENCE 2015 & 2016	DIFFERENCE 2016 & 2017			
SCHOOL	FREE	FREE	FREE	FREE	FREE							
NHS	551.91	571.60	541.04	517.86	469.00	19.69	(30.56)	(23.18)	(48.86)			
NWV	312.88	284.47	308.47	277.00	260.00	(28.41)	24.00	(31.47)	(17.00)			
WMS	199.00	217.47	220.00	231.77	205.00	18.47	2.53	11.77	(26.77)			
CSE	157.00	168.00	149.00	149.02	151.00	11.00	(19.00)	0.02	1.98			
HSE	294.00	256.00	215.00	219.00	209.00	(38.00)	(41.00)	4.00	(10.00)			
HRE	163.00	179.00	202.00	201.00	192.00	16.00	23.00	(1.00)	(9.00)			
MGE	212.00	198.00	195.00	190.00	177.00	(14.00)	(3.00)	(5.00)	(13.00)			
MES	221.00	209.00	202.00	212.00	172.00	(12.00)	(7.00)	10.00	(40.00)			
BWE	218.00	223.00	249.00	200.00	196.00	5.00	26.00	(49.00)	(4.00)			
Resident II	4.00	3.00	4.00	-	-		(1.00)	(4.00)	-			
Totals Free	2,332.79	2,309.54	2,285.51	2,197.65	2,031.00	(22.25)	(26.03)	(87.86)	(166.65)			
	1/30/2013	1/29/2014	1/28/2015	1/27/2016	1/25/2017	DIFFERENCE 2013 & 2014	DIFFERENCE 2014 & 2015	DIFFERENCE 2015 & 2016	DIFFERENCE 2016 & 2017			
SCHOOL	REDUCED	REDUCED	REDUCED	REDUCED	REDUCED							
NHS	155.16	144.63	129.00	104.00	112.00	(10.53)	(15.63)	(25.00)	(15.63)			
NWV	63.00	65.00	63.47	45.00	52.00	2.00	(1.53)	(18.47)	(1.53)			
WMS	56.00	56.00	54.00	39.00	47.00	-	(2.00)	(15.00)	(2.00)			
CSE	35.00	25.00	30.25	23.00	20.00	(10.00)	5.25	(7.25)	5.25			
HSE	46.00	41.00	38.00	34.00	32.00	(5.00)	(3.00)	(4.00)	(3.00)			
HRE	48.00	42.00	45.00	23.00	40.00	(6.00)	3.00	(22.00)	3.00			
MGE	21.00	25.00	31.00	24.00	26.00	4.00	6.00	(7.00)	6.00			
MES	36.00	40.00	36.00	23.00	21.00	4.00	(4.00)	(13.00)	(4.00)			
BWE	47.00	49.00	57.00	41.00	38.00	2.00	8.00	(16.00)	8.00			
NJI	-	-	-	-	-	-	-	-	-			
CHI	-	-	-	-	-	-	-	-	-			
HSI	-	-	-	-	-	-	-	-	-			
Resident II	-	-	-	-	-	-	-	-	-			
Total Reduced	507.16	487.63	483.72	356.00	388.00	(19.53)	(3.91)	(127.72)	(3.91)			
Total F/R & Difference	2,839.95	2,797.17	2,769.23	2,553.65	2,419.00	(41.78)	(29.94)	(215.58)	(170.56)			
January Membership	6,560.83	6,440.10	6,337.02	6,274.00	6,151.00	6,088.00						
% F/R of Total Enrol	0.46	0.44	0.44	0.44	0.42	0.40						